

Cumbria Office of the Police and Crime Commissioner

Title: Capital Programme 2023/24 & Beyond

Public Accountability Conference: 16th February 2023

Report of the Joint Chief Finance Officer

Originating Officers: Michelle Bellis, Deputy Chief Finance Officer
Sarah Walker Financial Services Officer

1. Purpose of the Report

- 1.1. The purpose of this report is to provide information on the proposed capital programme for 2023/24 and beyond, both in terms of capital expenditure projections and the financing available to fund such expenditure. The capital programme is developed in consultation with the Constabulary who are the primary user of the capital assets under the ownership of the Commissioner.

2. Recommendations

- 2.1. Police and Crime commissioner is asked to note the proposed capital programme for 2023/24 and beyond as part of the overall budget process for 2023/24.
- 2.2. The Commissioner is asked to approve the status of capital projects as detailed in appendices 2 to 5.

3. Capital Funding and Expenditure

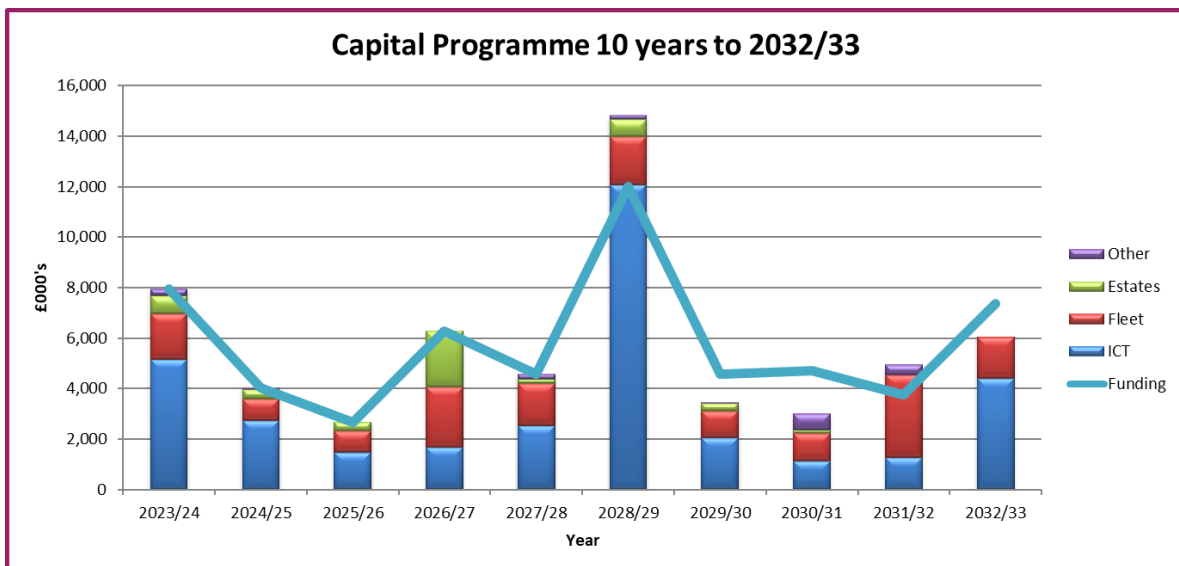
- 3.1. Local Authorities (including Police and Crime Commissioners) determine their own programmes for capital investment in non-current (fixed) assets that are essential to the delivery of quality public

services. The Commissioner is required by regulation to have regard to The Prudential Code when carrying out his duties in England and Wales under part 1 of the Local Government Act 2003. The Prudential Code establishes a framework to support local strategic planning, local asset management planning and proper option appraisal. The objectives of the Prudential Code are to ensure: “within a clear framework, that the capital investment plans of local authorities are **affordable, prudent and sustainable**”. The test applied to meet these requirements states that all schemes, within the 5-year medium term capital programme, are only approved on the basis that they are fully funded either through capital grants, capital reserves, capital receipts, revenue contributions or planned borrowing.

- 3.2. There are three main recurring elements to the Commissioner’s capital programme namely: Fleet Schemes, Estates Schemes and ICT Schemes. In addition to these, there are currently a small number of “other schemes” which do not fall into the broad headings above and include the replacement of firearms equipment, such as tasers and CCTV.
- 3.3. The profile of capital expenditure fluctuates annually. Across the current ten-year programme, annual average expenditure typically comprises £1.7m to replace fleet vehicles and around £3.4m for replacement of ICT systems and equipment. The profile of Estates schemes is ‘lumpier’, with peaks of expenditure when major buildings are replaced. ICT Expenditure reflects the Constabulary Strategy to invest in digital technology.
- 3.4. The table below provides a high-level summary of the proposed capital programme and associated capital financing over the five-year timeframe of the medium-term financial forecast (2023/24 to 2027/28).

Capital Expenditure		Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
		£	£	£	£	£	£
ICT Schemes		3,779,303	5,147,718	2,721,681	1,467,018	1,658,824	2,539,263
Fleet Schemes		1,865,073	1,821,000	873,528	848,640	2,405,947	1,657,389
Estates Schemes		909,807	713,695	366,040	360,000	2,219,765	170,000
Other Schemes		147,275	267,829	67,829	0	0	200,000
Total Capital Expenditure		6,701,457	7,950,242	4,029,078	2,675,658	6,284,536	4,566,651
Capital Financing		Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
		£	£	£	£	£	£
Capital Receipts		0	0	0	0	0	0
Revenue Contributions		(261,825)	(581,006)	(3,205,189)	(2,615,658)	(3,715,448)	(3,843,903)
Revenue Reserves - DRC		(218,537)	(643,006)	(517,849)	0	0	0
Capital Grants		(2,833,937)	(1,708,561)	0	0	(333,825)	0
Capital Reserves		(20,000)	(1,997,669)	(286,040)	0	(1,235,263)	(722,748)
Borrowing		(3,367,158)	(3,020,000)	(20,000)	(60,000)	(1,000,000)	0
Total Capital Financing		(6,701,457)	(7,950,242)	(4,029,078)	(2,675,658)	(6,284,536)	(4,566,651)
(Excess)/Shortfall		0	0	0	0	0	0

3.5. The diagram below shows the composition of the capital programme over 10 years. The large block of Estates work in 2026/27 relates to the purchase and modernisation of the deployment centre in West Cumbria at the end of the current PFI contract. The large increase in ICT expenditure in 2028/29 shows indicative costs relating to the radio replacement as part of the national Emergency Services Network scheme (ESN) (£5m) and potential renewal of the command and control system with a new product (£4m).



- 3.6. The 10 year total of the capital programme has decreased by £10.6m since the last capital strategy was agreed by the Commissioner in February 2022, from £68.4m to £57.8m. This change is largely as a result of a change in assumptions with regards to the estate provision in West Cumbria following the end of the current PFI contract in 2026, a reduction of £10.6m.
- 3.7. Historically, the capital programme has been financed through a combination of capital grants, capital receipts, capital reserves, borrowing and contributions from the revenue budget. Reserves and accumulated capital grants will be largely exhausted by 2028/29. In addition, the Government's grant settlements over recent years had successively reduced the amount of capital grant to the point where it was removed altogether in 2022/23, although the Policing Minister has made it clear that the additional revenue funding for Operation Uplift has included a capital element to support the infrastructure costs required to equip the additional officers in their roles.
- 3.8. As a result of the reducing funding sources described above, the choices for future financing of the capital programme are largely limited to contributions from the revenue budget or borrowing. In the past borrowing has been confined to long life assets such as Estates and as a result the capital programme has become increasingly reliant on contributions from the revenue budget to finance capital expenditure. Historically, the annual contribution from the revenue budget was set at £1.2m.

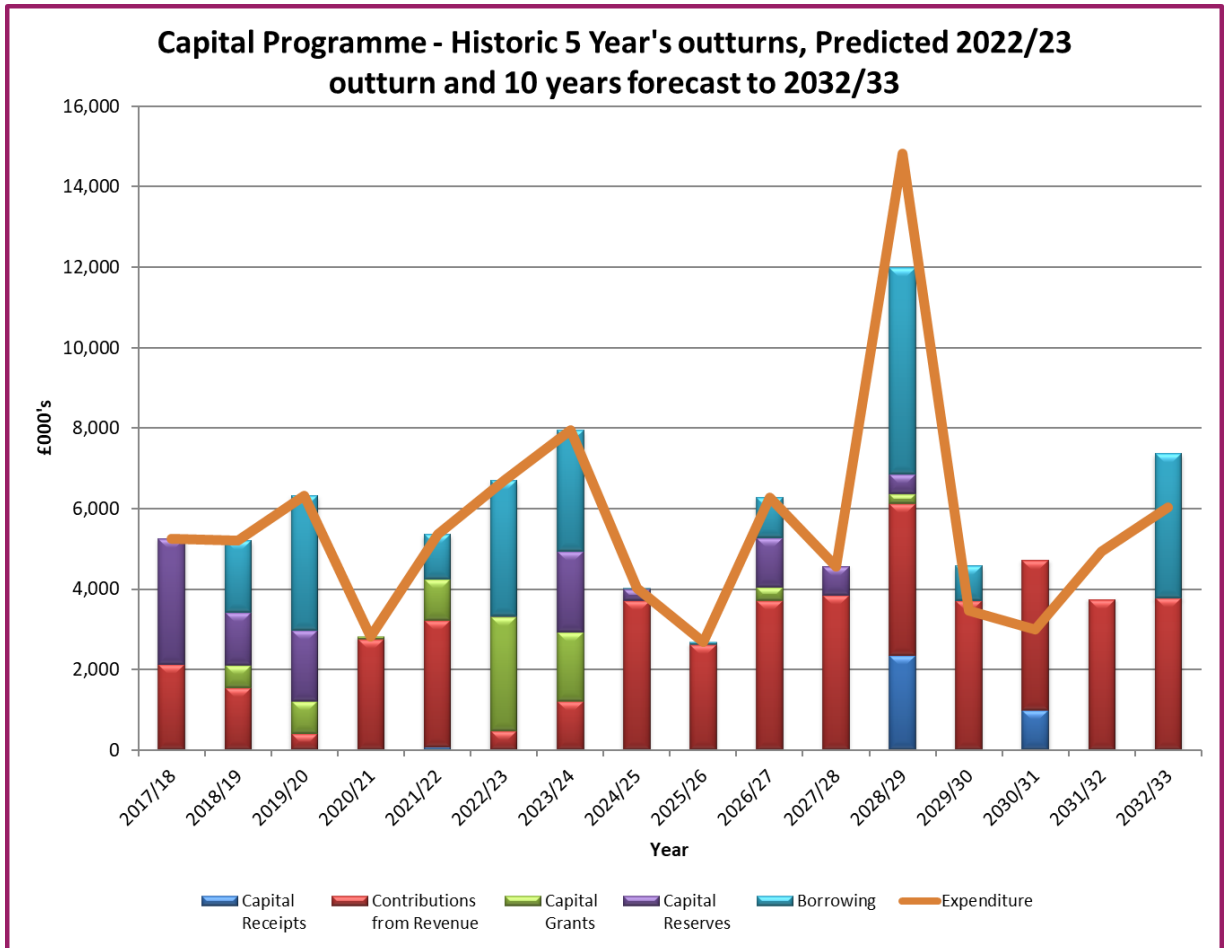
The following increases have been approved since then

- PCP Jan 2017 - Increase of £0.48m to £1.68m for 2018/19 and 2019/20
- PCP Jan 2017 – Increase of £1.3m to £2.98m for 2020/21 onwards - as accumulated capital reserves and grant are fully extinguished.
- PCP Jan 2019 – Increase £0.3m to £3.28m from 2020/21.
- PCP Feb 2020 – Increase £0.27m to £3.56m from 2021/22

- 3.9. As a result of the current inflationary pressure on the revenue budget the decision has been taken to reduce revenue contributions in both 2022/23 and 2023/24 by £3m p.a. and to replace this with borrowing as a means of balancing the revenue budget in the short term.
- 3.10. A summary of the 10-year capital programme is provided for information at **Appendix 1**. The appendix shows that the capital programme is fully funded over the medium-term five-year period to 2027/28. The appendix also shows that in years 5-10 of the programme there are some shortfalls and deficits but overall the budget is balanced (£160k over). This has been achieved by assumed borrowing of £13.7m over the 10 year MTF. The estimates for 5-10 years are built on a number of assumptions, which, particularly in rapidly changing sectors such as ICT, are difficult to accurately predict. This means

that project costs in the later years of the capital programme become increasingly indicative and should be treated with caution.

3.11. The chart below illustrates capital expenditure and funding over a historic five-year period and forecast for ten-year period which illustrates how the capital programme will become almost entirely dependent upon revenue funding and borrowing in the future.



3.12. ICT Schemes

The ICT Capital Programme primarily provides for the cyclical replacement and improvement of the full range of ICT equipment, hardware and application software to meet the strategic and operational needs of the Constabulary. However, over the period of the medium term financial forecast it also supports the Constabulary strategy to invest in technology to modernise the police service that is delivered to our communities. The Policing Vision 2025 issued by the APCC and NPCC seeks to transform the delivery of policing services and positions ICT as a key enabler of change. These plans for the future will be developed and managed locally within the work streams of Cumbria Vision 2025.

The ICT capital programme supports the delivery of the Constabulary's Digital Strategy.

The ICT Capital Programme also makes provision for a large number of national ICT programmes, which include changes of major strategic importance, in particular, the programme to replace the Police Radio System (Airwave) with an Emergency Services Network (ESN). The ESN scheme is included in the capital programme at an estimated cost of £9.6m over 10 years. The scheme has been re-scheduled later in the programme, due to national delays on the project, with £5.5m expenditure planned in 2028/29 and a further £3.6m in 2032/33, having previously been scheduled to commence in 2026/27. Details of requirements are still emerging, and it won't be clear as to the financial commitment needed locally until the Home Office release further information and devices are developed. The timescales for the project are constantly changing and it is likely to be the new financial year before we get any further clarity.

The pandemic has provided the Constabulary with an opportunity to assess the current agile working and look at how this will affect future working arrangements. This will help determine the ICT infrastructure that is needed to support a more agile future. The infrastructure is currently a consolidation of server hardware in an on-site data center. The desire is to move away from this expensive hardware and towards cloud storage; £5.2m has been set aside over the 10 year strategy to implement this.

The ICT programme also covers local and mandated national police systems such as the main crime and intelligence system, command and control, forensics management, prisoner information systems, case and custody, including digital files for sharing with criminal justice partners and the police national data base that supports the sharing of information between forces.

Work has commenced in partnership with a company (Mark 43) to facilitate the development of a replacement record management system, allowing us to keep ahead of the evolving complexities of policing technologies and join all information in one place. Originally £3m of capital funding was set aside for this project, however this has been reduced to £1.1m due to some of the costs being funded from the revenue budget.

The current contract for the command and control system comes to an end in 2028/29, options are being considered for the future and £4m has been placed indicatively in the programme in 2028/29 to cover this work.

If these large schemes are discounted, the programme shows that the ICT capital programme presented remains broadly flat over the 10 years at an average of £1.5m per annum. This provides for the cyclical replacement and improvement of the full range of ICT services: the networks and security and that ensures information can be moved securely between the different systems and device end points through which it is entered, processed, and stored. Over recent years significant investment in mobile and digital ICT has been undertaken and was successful in allowing the Constabulary to work effectively from home during the pandemic. The capital strategy presented provides for the subsequent replacement of existing mobile devices as they reach end of life. Budgets for devices also provide for the costs of all the different technology used to access systems, including traditional desktop computers, laptops, tablets as well as the smartphones that use application technology (police apps), but importantly provide end user access to all systems and applications.

Appendix 2 provides a high-level analysis of the ICT capital programme.

3.13. Fleet Schemes

The Constabulary fleet replacement programme consists of 294 vehicles. The capital programme provides for the replacement and kit out of these vehicles on a periodic basis at the end of their useful life. The fleet schemes are supported by the fleet strategy, an update of which was presented to the Commissioner as part of the budget setting process in the autumn. The fleet strategy sets out the Constabulary fleet requirements over the coming years. The main aim of the fleet strategy is to provide a cost effective fleet service to meet the needs of operational policing. The majority of vehicles are procured through a national framework agreement which ensures value for money is achieved.

During 2022/23, 61 vehicles were planned for replacement (including 27 where delivery had been delayed from 2021/22) at an estimated cost of £1.86m. The pandemic delayed delivery of a large number of vehicles in 2020/21 and this is still having a knock-on effect for deliveries in 2022/23. Of the



34 vehicles in the programme for 2022/23, 25 have been ordered and only 2 of those received, it is hoped the remaining 23 will be delivered by the end of March 2023. The remaining nine vehicles are awaiting decisions on the most suitable models to purchase and replacement is likely to be re-profiled into future years.

A review of pool car usage and the type of replacement vehicles required has taken place and 4 electric vehicles have been purchased. The effects of Brexit and the pandemic are still being felt, and as a result of high inflation levels the prices of vehicles are still rising. This is also influencing lead times for delivery, given that only 2 vehicles ordered this financial year have been received. Accordingly, approval has been given to pre-order vehicles from the 2023/24 programme; 12 Ford Transits and 10 Volvo XC90's have been ordered for delivery in April 2023.

There has been a new scheme added in 2023/24 for the introduction of vehicle telematics costing £130k. This will provide in car data recording to improve vehicle utilisation and it is anticipated that the detailed data provided will result in efficiencies in future years.

The plan for 2023/24 is to replace 55 vehicles with a budget of 1.691m. This is made up with a mix of operational vehicles for territorial policing and two vehicles for Sellafield policing unit (Sellafield reimburse the full cost of these vehicles). The budget has been created on pricing from current frameworks and recent purchases with a caveat that prices are volatile & rapidly increasing, and there is potential that the budget requirement will increase.

Appendix 3 provides a high-level analysis of the fleet capital programme.

3.14. Estates Schemes

The Commissioner's estate currently consists of 30 premises (including police headquarters, larger police stations/Territorial Policing Area HQ, which include custody suites, smaller police stations, leased in and leased out property together with surplus assets subject to disposal). The estates schemes are supported by the estates strategy, an annual update of progress against this was presented to the Commissioner as part of the budget setting process for 2023/24. The estates strategy aims to provide a link between the strategic objectives of the organisation and priorities for the estate. The strategy outlines the current and future requirements of the estate and documents the changes that are required to meet these.

The main focus of the strategy in recent years (following the development of the new Learning &



Development Centre (LDC) and replacement hostel accommodation on the HQ site at Penrith) has been on smaller life cycle replacements at various premises, including roof repairs, enhancing the LDC, heating and ventilation and improvements to the uninterrupted power supply.

The emphasis shifts for the coming years to focus on improved premises in the west of the county in response to major flooding incidents in previous years, including a review of options for the West Cumbria deployment centre which is currently part of a PFI arrangement. Options will continue to be developed over 2023/24, however, the budget has been reduced significantly from £13m to £2m based on the assumption that the current premises will be purchased and renovated rather than undertaking a new build.

In response to local government reorganisation in Cumbria from 01/04/2023, the Constabulary have restructured during 2022 to better align with the two new unitary authorities. The Constabulary has moved to a Basic Command Unit (BCU) model with 2 BCU's; Cumberland and Westmorland and Furness. As a result of the changes there has been a requirement to bolster policing resources in Eden, to facilitate this a new scheme has been added for Hunter Lane improving facilities to the site £800k. If these specific pieces of work are excluded, the estates programme averages £200k per year for replacement schemes.

Appendix 4 provides a high-level analysis of the estates capital programme.

3.15. Other Schemes

Other schemes include cross cutting or operational programmes of work and include the replacement of Tasers and Firearms, works to expand and replace the Countywide CCTV system.

Appendix 5 provides a high-level analysis of the 'other' schemes.

4. Capital Receipts

- 4.1. **Appendix 7** provides details of property disposals and the proceeds of those sales over recent years. The table shows total property receipts of £5.026m. At 31 March 2022 there was a balance of property receipts unapplied of £2.349m, this means that £2.677m have already been applied to the capital programme. The majority of the sales resulted from an estates rationalisation programme and those sale proceeds were used to finance the South Area Headquarters in Barrow.
- 4.2. The remainder of the capital receipts will be applied to the capital programme from 2028/29 as reserves and grants are fully utilised.

5. Supplementary information

Attachments

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|------------|--|
| Appendix 1 | Capital Expenditure and Financing 10 years 2023/24 to 2032/33 |
| Appendix 2 | ICT Schemes |
| Appendix 3 | Fleet Schemes |
| Appendix 4 | Estates Schemes |
| Appendix 5 | Other Schemes |
| Appendix 6 | Analysis of the change in Capital Strategy between February 2022 and February 2023 |
| Appendix 7 | Capital Receipts Breakdown 2009/10 to 2022/23 |

Capital Expenditure and Financing 10 years 2023/24 to 2032/33

Capital Expenditure	Yr 0 2022/23 £	Yr 1 2023/24 £	Yr 2 2024/25 £	Yr 3 2025/26 £	Yr 4 2026/27 £	Yr 5 2027/28 £	Yr 6 2028/29 £	Yr 7 2029/30 £	Yr 8 2030/31 £	Yr 9 2031/32 £	Yr 10 2032/33 £	Yr 1-10 Total £
ICT Schemes	3,779,303	5,147,718	2,721,681	1,467,018	1,658,824	2,539,263	12,063,144	2,033,504	1,115,184	1,262,686	4,415,119	34,424,142
Fleet Schemes	1,865,073	1,821,000	873,528	848,640	2,405,947	1,657,389	1,921,700	1,065,120	1,120,050	3,276,027	1,626,534	16,615,934
Estates Schemes	909,807	713,695	366,040	360,000	2,219,765	170,000	685,000	320,000	105,000	0	0	4,939,500
Other Schemes	147,275	267,829	67,829	0	0	200,000	150,000	43,000	650,000	400,000	0	1,778,659
Total Capital Expenditure	6,701,457	7,950,242	4,029,078	2,675,658	6,284,536	4,566,651	14,819,844	3,461,624	2,990,234	4,938,713	6,041,654	57,758,235
Capital Financing	Yr 0 2022/23 £	Yr 1 2023/24 £	Yr 2 2024/25 £	Yr 3 2025/26 £	Yr 4 2026/27 £	Yr 5 2027/28 £	Yr 6 2028/29 £	Yr 7 2029/30 £	Yr 8 2030/31 £	Yr 9 2031/32 £	Yr 10 2032/33 £	Yr 1-10 Total £
Capital Receipts	0	0	0	0	0	0	(2,348,985)	0	(1,000,000)	0	0	(3,348,985)
Revenue Contributions	(261,825)	(581,006)	(3,205,189)	(2,615,658)	(3,715,448)	(3,843,903)	(3,778,029)	(3,711,926)	(3,710,693)	(3,743,649)	(3,777,754)	(32,683,256)
Revenue Reserves - DRC	(218,537)	(643,006)	(517,849)	0	0	0	0	0	0	0	0	(1,160,855)
Capital Grants	(2,833,937)	(1,708,561)	0	0	(333,825)	0	(249,412)	0	0	0	0	(2,291,797)
Capital Reserves	(20,000)	(1,997,669)	(286,040)	0	(1,235,263)	(722,748)	(486,375)	0	0	0	0	(4,728,096)
Borrowing	(3,367,158)	(3,020,000)	(20,000)	(60,000)	(1,000,000)	0	(5,138,589)	(864,202)	0	0	(3,602,163)	(13,704,954)
Total Capital Financing	(6,701,457)	(7,950,242)	(4,029,078)	(2,675,658)	(6,284,536)	(4,566,651)	(12,001,390)	(4,576,128)	(4,710,693)	(3,743,649)	(7,379,917)	(57,917,943)
(Excess)/Shortfall	0	0	0	0	0	0	2,818,454	(1,114,505)	(1,720,459)	1,195,064	(1,338,263)	(159,708)

A more detailed analysis of capital expenditure is provided at Appendices 2-5.

ICT Schemes

ICT Summary	Yr 0 2022/23 £	Yr 1 2023/24 £	Yr 2 2024/25 £	Yr 3 2025/26 £	Yr 4 2026/27 £	Yr 5 2027/28 £	Yr 6 2028/29 £	Yr 7 2029/30 £	Yr 8 2030/31 £	Yr 9 2031/32 £	Yr 10 2032/33 £	Yr 1-10 Total £
ICT End User Hardware Replacement (002x)	1,086,279	1,125,300	790,224	404,635	853,408	1,957,793	756,614	629,624	461,674	845,582	527,301	8,352,156
ICT Core Hardware Replacement (003/004x)	530,637	1,752,308	835,239	660,000	525,000	525,000	2,057,849	883,703	924,142	791,424	1,002,753	9,957,418
ICT ESN Radio Replacement (Airwave)	817,083	19,200	0	45,000	0	0	622,178	0	0	0	0	686,378
ICT Core Infrastructure Replacement	0	581,094	0	0	0	0	5,138,589	864,202	0	0	3,602,163	10,186,048
ICT Infrastructure Solution Replacement (Projects)	1,345,304	1,669,816	1,096,218	357,383	280,416	56,469	4,017,542	142,875	59,749	60,885	62,042	7,803,396
Savings	0	0	0	0	0	0	(529,628)	(486,901)	(330,381)	(435,205)	(779,139)	(2,561,254)
Total ICT Summary	3,779,303	5,147,718	2,721,681	1,467,018	1,658,824	2,539,263	12,063,144	2,033,504	1,115,184	1,262,686	4,415,119	34,424,142

Status - The ICT schemes within the capital programme above consolidate a significant number of complex and interrelated projects. The status of schemes is subject to agreement between the Commissioner and Constabulary. It is recommended that delegated approval is given to the Constabulary's Chief Finance Officer to agree the status of schemes based on the following principles:

Firm Schemes

- Schemes that are either routine cyclical upgrade of existing systems/hardware/software
- Schemes which have been approved by the Commissioner following submission of a business case/decision report

Delegated Schemes

- Schemes agreed in principle by decision report, where the detail of the financial profile/procurement/implementation plans are still to be developed
- Schemes within the Constabulary's Chief Finance Officer's virement authorisation limits for which there is a clear business case
- Schemes above the Constabulary's Chief Finance Officer's virement authorisation limits, but which are nationally mandated and supported by a business case.

Schemes not meeting the principles for firm or delegated schemes will be classed as indicative and will require a business case or decision report to the Commissioner before approval is given to commence with the scheme. The status of schemes applies to the funding for the four years 2023/24 to 2026/27.

Fleet Schemes

Fleet Summary	Status	Number of Vehicles in Category	Yr 0 2022/23 £	Yr 1 2023/24 £	Yr 2 2024/25 £	Yr 3 2025/26 £	Yr 4 2026/27 £	Yr 5 2027/28 £	Yr 6 2028/29 £	Yr 7 2029/30 £	Yr 8 2030/31 £	Yr 9 2031/32 £	Yr 10 2032/33 £	Yr 1-10 Total £
Covert	Firm	14	68,000	91,000	142,800	29,120	60,235	52,137	100,100	156,800	31,920	65,917	33,365	763,393
Neighbourhood Policing	Firm	94	580,344	420,000	0	124,800	1,676,746	657,012	462,000	0	0	1,938,170	717,846	5,996,573
Specialist Vehicles	Firm	31	264,196	140,000	73,440	228,800	128,896	116,640	332,200	219,520	108,300	224,576	184,080	1,756,452
Dog Vehicles	Firm	14	78,094	176,000	20,400	8,320	100,488	212,760	92,400	197,120	22,800	49,880	111,864	992,032
Motor Cycles	Firm	8	0	0	0	127,920	0	0	0	0	17,100	0	0	145,020
Pool Cars	Firm	27	214,000	74,000	37,128	18,720	64,342	14,040	45,100	204,960	84,360	42,224	21,240	606,114
Protected personnel Carriers	Firm	9	240,000	0	0	0	159,000	0	247,500	0	342,000	0	0	748,500
Roads Policing Vehicles	Firm	25	70,000	415,000	382,500	239,200	106,000	448,200	412,500	257,600	114,000	481,400	442,500	3,298,900
Crime Command	Firm	41	41,000	255,000	121,380	71,760	110,240	27,000	16,500	29,120	336,300	126,440	46,020	1,139,760
Crime Scene Investigators	Firm	10	294,637	0	0	0	0	0	0	0	23,370	313,200	0	336,570
Garage	Firm	6	0	0	0	0	0	0	148,500	0	0	0	0	148,500
	Firm			0	0	0	0	0	0	0	0	0	0	0
VIP	Firm	1	0	0	35,700	0	0	0	0	0	39,900	0	0	75,600
Partnership Vehicles	Firm	14	0	120,000	60,180	0	0	129,600	64,900	0	0	34,220	69,620	478,520
Telematics	Delegated		0	130,000	0	0	0	0	0	0	0	0	0	130,000
General underspend b/fwd Contingency			14,801	0	0	0	0	0	0	0	0	0	0	0
Total Fleet Summary		294	1,865,073	1,821,000	873,528	848,640	2,405,947	1,657,389	1,921,700	1,065,120	1,120,050	3,276,027	1,626,534	16,615,934
Number of Vehicles Replaced Each Year			62	45	29	32	91	34	41	34	42	94	42	

Status - Fleet Replacement - It is recommended that all fleet vehicle replacement schemes are approved as firm for 2023/24 only. This provides authority to procure on the basis of the currently approved fleet strategy. The strategy will be reviewed during 2023/24 to inform the status of the capital programme in future years. It is recommended that the scheme to introduce a Telematics vehicle information system be delegated to the Constabulary Chief Finance Officer for final approval.

Estates Schemes

Appendix 4

Estates Summary	Status	Yr 0 2022/23 £	Yr 1 2023/24 £	Yr 2 2024/25 £	Yr 3 2025/26 £	Yr 4 2026/27 £	Yr 5 2027/28 £	Yr 6 2028/29 £	Yr 7 2029/30 £	Yr 8 2030/31 £	Yr 9 2031/32 £	Yr 10 2032/33 £	Yr 1-10 Total £
Existing Schemes													
Roof Repairs - Various													
Roof Repairs - Kendal Police Station	Firm	56,249	0	0	0	120,000	0	0	25,000	0	0	0	145,000
Roof Repairs & Glazing - Durranhill		0	0	0	0	75,000	0	0	0	0	0	0	75,000
Heating, Ventilation & Cooling Plant - Various													
Police Headquarters HVAC		0	0	0	300,000	0	0	0	200,000	0	0	0	500,000
Barrow HVAC		0	0	0	0	0	60,000	0	0	0	0	0	60,000
Comms Centre Cooling plant		0	0	0	0	0	0	0	70,000	0	0	0	70,000
UPS													
UPS Durranhill		0	0	60,000	0	0	0	0	0	0	0	0	60,000
UPS HQ		0	0	0	0	0	0	30,000	0	0	0	0	30,000
UPS Kendal		0	0	0	0	0	0	30,000	0	0	0	0	30,000
UPS Barrow		0	0	0	0	0	60,000	0	0	0	0	0	60,000
CCTV and Cell Call													
Durranhill CCTV system and cell call	Indicative	0	50,000	0	0	0	0	0	0	0	0	0	50,000
Kendal CCTV and Cell Call		0	0	0	0	0	50,000	0	0	0	0	0	50,000
Barrow CCTV camera replacement		0	0	0	0	0	0	35,000	0	0	0	0	35,000
Other Existing Schemes													
Garage Provision		0	0	0	0	0	0	500,000	0	0	0	0	500,000
Cell Call & CCTV -	Firm	100,000	0	0	0	0	0	0	0	0	0	0	0
West Estate Purchase	Indicative	20,000	20,000	20,000	60,000	1,000,000	0	0	0	0	0	0	1,100,000
HQ Static inverter		0	0	0	0	0	0	50,000	0	0	0	0	50,000
HQ window conservation		0	0	0	0	50,000	0	0	0	0	0	0	50,000
Learning and Development Centre life cycles		0	0	0	0	0	0	0	0	25,000	0	0	25,000
Gas suppression cylinder replacements		0	0	0	0	0	0	0	25,000	0	0	0	25,000
Kendal M&E plant		0	0	0	0	0	0	20,000	0	0	0	0	20,000
Kendal - yr 10 electrical and plant		0	0	0	0	0	0	0	0	50,000	0	0	50,000
Carlisle M&E plant (area 2)	Firm	60,000	0	0	0	0	0	20,000	0	0	0	0	20,000
Learning and Development - ground floor	Firm	306,400	0	0	0	0	0	0	0	0	0	0	0
Dog Section - Wreay	Firm	367,158	0	0	0	0	0	0	0	0	0	0	0
Durranhill curtain walling life cycles		0	0	0	0	0	0	0	0	30,000	0	0	30,000
Sub Total Existing Estates Schemes		909,807	70,000	80,000	360,000	1,245,000	170,000	685,000	320,000	105,000	0	0	3,035,000
New Estates Schemes 2023/24													
Hunter Lane	Indicative	0	513,695	286,040	0	0	0	0	0	0	0	0	799,735
Estate Modernisation		0	0	0	0	974,765	0	0	0	0	0	0	974,765
Brampton Boiler	Firm	0	50,000	0	0	0	0	0	0	0	0	0	50,000
Cockermouth Paving	Firm	0	80,000	0	0	0	0	0	0	0	0	0	80,000
Sub Total New Estates Schemes		0	643,695	286,040	0	974,765	0	0	0	0	0	0	1,904,500
Total Estates Schemes		909,807	713,695	366,040	360,000	2,219,765	170,000	685,000	320,000	105,000	-	-	4,939,500

Estates Scheme Status Recommendations*

It is recommended that the scheme to update premises at Hunter Lane be agreed in principle as an indicative scheme, and subject to a business case being approved by the Commissioner.

*scheme status applies to the financial profile of 2023/24 only unless otherwise stated.

Appendix 5

Other Schemes

Other Schemes	Status	Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10	Yr 1-10	
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2031/32		Total
		£	£	£	£	£	£	£	£	£	£	£		£
CCTV	Indicitive	0	0	0	0	0	0	150,000	0	450,000	400,000	0	1,000,000	
Taser CED migration (T60 package /T7 * 79)	Firm	67,829	67,829	67,829	0	0	200,000	0	0	0	0	0	335,659	
X26 taser fleet replacement	Firm	0	200,000	0	0	0	0	0	0	200,000	0	0	400,000	
Glock Pistol Replacement	Firm	45,167	0	0	0	0	0	0	0	0	0	0	0	
Portable Ballistic Protective Equipment	Delegated	0	0	0	0	0	0	0	43,000	0	0	0	43,000	
Laser Scanning	Firm	4,158	0	0	0	0	0	0	0	0	0	0	0	
Operation Uplift	Firm	30,121	0	0	0	0	0	0	0	0	0	0	0	
Total Other Schemes		147,275	267,829	67,829	0	0	200,000	150,000	43,000	650,000	400,000	0	1,778,659	

Other Scheme Status Recommendations*

*scheme status applies to the financial profile of 2023/24 only with the exception of the Taser CED migration scheme which is a five year Home Office Programme.

Analysis of change in Capital Programme between February 2022 and the February 2023 proposal.

EXPENDITURE	Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	1-5 Year
	2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28 £	TOTAL £
Capital Strategy - Approved (February 2022)	7,219,088	12,275,960	12,225,892	3,709,879	9,689,689	3,502,048	41,403,469
Capital Strategy - Proposed (February 2023)	6,701,457	7,950,242	4,029,078	2,675,658	6,284,536	4,566,651	25,506,165
Difference (decrease)/Increase	(517,631)	(4,325,718)	(8,196,814)	(1,034,221)	(3,405,153)	1,064,603	(15,897,303)
Difference by Type							
- ICT Schemes	(750,817)	255,427	(1,047,166)	(921,361)	(4,590,161)	472,964	(5,830,297)
- Fleet Schemes	674,073	605,160	124,312	27,140	(589,757)	741,639	908,493
- Estates Schemes	(296,442)	(4,836,305)	(7,073,960)	60,000	1,974,765	0	(9,875,500)
- Other Schemes	(144,445)	(350,000)	(200,000)	(200,000)	(200,000)	(150,000)	(1,100,000)
Difference (decrease)/Increase	(517,631)	(4,325,718)	(8,196,814)	(1,034,221)	(3,405,153)	1,064,603	(15,897,303)
Explanation of the Difference by Type							
- ICT Schemes							
2021/22 outturn Qtr 4	495,530	0	0	0	0	0	0
Renewal added	63,935	351,500	500,000	278,000	200,000	0	1,329,500
Airwaves Handsets B/F from 23/24 to 22/23	50,000	(50,000)	0	0	0	0	(50,000)
Reprofile	(2,057,091)	(50,209)	(1,032,684)	(259,525)	362,725	(531,944)	(1,511,637)
Newly approved	335,149	42,000	0	0	0	0	42,000
Removed	(316,045)	517	(63,056)	(58,650)	(279,823)	(100,709)	(501,720)
Transferred from 'Other section'	372,320	298,403	0	0	0	0	298,403
Police Works - HMICFRS work added	(33,400)	60,000	0	0	0	0	60,000
Print Room Closure/ Impact on MFPs	(292,765)	350,000	0	0	0	(50,870)	299,130
ESN Refresh	0	0	(200,000)	(543,000)	(4,452,778)	0	(5,195,778)
Updated estimates	(854,613)	216,000	134,379	(383,719)	(390,449)	(502,558)	(926,347)
Smartphone Spec decision / ESN delays	(295,073)	157,919	(335,122)	14,835	(49,000)	14,792	(196,576)
Surface Pro / desktop Update	781,236	(120,703)	(50,682)	30,697	19,163	1,298,777	1,177,252
Savings Target removed	0	0	0	0	0	345,476	345,476
- Fleet Schemes							
Qtr.4 delivery delays	633,729	0	0	0	0	0	0
Re-profile	0	0	0	(29,000)	(77,075)	(6,725)	(112,800)
2nd hand car increase	15,000	0	(5,000)	15,000	0	(5,000)	5,000
Write off B/Fwd	95,344	0	0	0	(90,400)	95,344	4,944
Extended Life	(26,000)	0	28,000	0	0	(26,000)	2,000
New Approval	41,000	0	0	0	0	0	0
CSD est reduced moved to area elec	0	0	0	60,000	(53,000)	0	7,000
Late commission - pushed back	0	0	0	(30,000)	30,000	0	0
Correction to life	(85,000)	123,000	0	0	(29,500)	104,500	198,000
Price Increase	0	(42,000)	103,000	43,000	(114,064)	93,000	82,936
Ops Command reschedule (ontop of those previously identified)	0	418,000	10,000	(18,000)	(170,000)	447,000	447,000
Inflation	0	(23,840)	(11,688)	(13,860)	(85,718)	39,520	(95,587)
Telematics		130,000					
- Estates Schemes							
Garage Provision	0	(500,000)	0	0	0	0	(500,000)
Cell Call	100,000	0	0	0	0	0	0
West Estate	(580,000)	(4,980,000)	(7,360,000)	60,000	1,000,000	0	(11,280,000)
Learning and Development - ground floor	16,400	0	0	0	0	0	0
Dog Section	167,158	0	0	0	0	0	0
Estate Modernisation	0	513,695	286,040	0	974,765	0	0
Brampton Boiler / Cockermouth Paving		130,000					
- Other Schemes							
CCTV	(173,890)	(350,000)	0	0	0	(150,000)	0
New CED migration (T60 package / T7 * 79)	0	0	0	0	0	200,000	0
X26 taser fleet replacement	0	0	(200,000)	(200,000)	(200,000)	(200,000)	0
Glock Pistol Replacement	45,167	0	0	0	0	0	0
Laser Scanning	4,158	0	0	0	0	0	0
Barrow - custody services to support digital roll out	(50,000)	0	0	0	0	0	0
Operation Uplift	30,121	0	0	0	0	0	0
Difference (decrease)/Increase	(517,631)	(4,325,718)	(8,196,814)	(1,034,221)	(3,405,153)	1,064,603	(15,897,303)

Appendix 7

Property Disposals – Details of Sale Proceeds

Year	Premises Sold	Sale Proceeds £	Costs of Disposal £	Net Capital Receipts £
2022/23	at the time of writing there has been no funds received for any premises sold			
2021/22	Police House - 16 Hillswood Avenue	258,750	1,240	257,510
2020/21	There were no property sales	-	-	-
2019/20	There were no property sales	-	-	-
2018/19	Police House -39 Liddle Close Carlisle	159,000	2,546	156,454
2018/19	Ulverston Police Station	500,000	9,037	490,963
2017/18	Cleator Moor Police Station	105,000	1,939	103,061
2017/18	Barrow Police Station	450,000	10,361	439,639
2016/17	Police House - 21 Thornleigh Road	266,200	5,570	260,630
2016/17	Maryport Police Station	80,500	1,995	78,505
2015/16	Police House 11-12 The Green, Penrith	60,000	2,006	57,994
2015/16	Wigton Police Station	187,500	4,545	182,955
2015/16	Ambleside Police Station	321,500	6,131	315,369
2013/14	Dalton in Furness Police Station	121,000	2,756	118,244
2013/14	Keswick Police Station	327,000	0	327,000
2012/13	Kirkby Stephen Police Station & House	150,000	857	149,143
2012/13	Police House - 3 Centurians Walk, Carlisle	175,500	2,827	172,673
2012/13	Police House - 4 Allan Court, Workington	173,500	2,100	171,400
2012/13	Alston Police Station	166,000	1,123	164,877
2012/13	Ambleside Police Station	141,000	1,753	139,247
2012/13	Cockermouth Police Station	241,000	2,613	238,387
2012/13	Millom Police Station	45,600	1,644	43,956
2012/13	Milnthorpe Police Station	140,500	1,260	139,240
2012/13	Sedbergh Police Station	90,000	1,328	88,672
2011/12	Police House - Durdar	150,000	2,070	147,930
2011/12	Police House - 12 Derwent Drive Kendal	183,500	1,943	181,557
2011/12	Police House - 10 Clifton Court, Workington	125,000	1,320	123,680
2010/11	Police House - 52 Whitestiles, Seaton	115,500	1,924	113,576
2010/11	Police House - 6 Helsington Road, Kendal	216,000	2,668	213,332
2009/10	Police House - 3 Derwent Drive, Kendal	155,000	4,857	150,143
Please note there were no property disposals in 2014/15				0
Total		5,104,550	78,415	5,026,135