

## Quarter 3 October to December 2016

### Headlines

The current forecast of net expenditure amounts to £4,466k compared to a revised budget of £7,640k a variance of £3,174k (41.55%)

The variance is made up of an underspend of £629k, which has now been returned, and slippage to future years of £2,545k. Following no slippage reported in quarter one, slippage of £2,487k in quarter two the additional slippage now reported for quarter three is £58k. Total slippage is broken down as follows:

Slippage By Department	Qtr 1 £000s	Qtr 2 £000s	Qtr 3 £000s	TOTAL £000s	% of approved Budget
ICT Schemes	0	(1,768)	(58)	(1,825)	43%
Fleet Schemes	0	(44)	0	(44)	5%
Estates Schemes	0	(597)	0	(597)	29%
Other Schemes	0	(79)	0	(79)	18%
	0	(2,487)	(58)	(2,545)	33%

\*For slippage on a scheme by scheme basis please see **Table 1** over the page.

**ICT** – The rollout of ‘flex’ devices started in earnest during quarter 3 and this supports the expenditure of £511k on the Mobile and digital project. Work with Durham to develop the Red Sigma intelligence system is continuing but the recruitment of an ICT developer by Durham has slipped. Therefore, the £58k contribution from Cumbria for this has been slipped into 2017/18 along with the associated capital financing. A business case to seek firm approval to replace the Wide Access Network (WAN) has been submitted. The cost of the ground works associated with this replacement were much lower than expected and £476k of the budget has now been returned.

**Fleet** – Actual expenditure to date of £43k on the fleet schemes when compared to the approved budget of £797k is very low, however, the entire budget is committed. The fleet department are working with the suppliers very closely and at this time, the delivery schedules show that all vehicles will be received in this financial year. The delivery dates are very close to the 31<sup>st</sup> of March and there is a possible risk that some of these will at a later date slip in to 2017/18.

**Estates** – Work is continuing on the scoping and design to construct the Eden Deployment Centre, Conference rooms and Hostels. This is the replacement scheme for the strategic Command Centre. As a result of changing schemes a budget of £153k has been returned but £54k of this has been transferred to the revenue budget to pay for the aborted former SCC scheme costs. Negotiations are still underway to purchase land at Workington for the West Resilience flood management scheme. This is expected to complete during the 2016/17 financial year.

**Other** – A new scheme has been approved during quarter three to allow for the expansion of the Automatic Number Plate Recognition (ANPR) capability in Cumbria. This new scheme is being fully funded by contributions of £225k from external parties.

### 2016/17 Current Position

Summary of Budget Movement 2016/17	2016/17 £000s
Capital Budget 2016/17 (approved by PCC 24/02/16)	6,883
Impact of 2015/16 Capital Outturn (approved 03/05/16)	1,670
New Schemes Approved/Drawdown	(255)
Budgets Changes - Approved	(658)
Approved Adjusted Budget 2016/17	7,640
Current Forecast of Capital Expenditure 2016/17	4,466
Forecast Variation	(3,174)
Made up of:	
1 Budget Changes (Under)/Overspend	(629)
2 Forecast Slippage to 2017/18	(2,545)
	(3,174)

Summary of Capital Budget	2016/17 £000s
<b>Capital Expenditure</b>	
ICT Schemes	1,970
Fleet Schemes	798
Estates Schemes	1,332
Other Schemes	365
	4,466
<b>Capital Financing</b>	
Capital Receipts	0
Revenue Contributions	634
Capital Grants	454
Reserves	3,237
Borrowing	141
	4,466

Scheme	£000s
SCC - Aborted Scheme	(153)
WAN replacement	(476)
	(629)

\*For a scheme by scheme analysis please see **Table 2** over the page.

### Four-Year Capital Strategy

Other than the reported slippage from 2016/17 schemes (which has the effect of moving budgets and corresponding financing from 2016/17 to 2017/18) there have been no other changes to the budgets. Years 2017/18 to 2019/20 are still the same as those approved in February 2016 as part of the budget setting process.

Summary of Capital Budget 2016/17 to 2019/20	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s
<b>Capital Expenditure</b>				
ICT Schemes	1,970	6,579	1,398	1,759
Fleet Schemes	798	1,509	513	637
Estates Schemes	1,332	2,305	3,749	6,805
Other Schemes	365	79	0	0
	4,466	10,471	5,660	9,201
<b>Capital Financing</b>				
Capital Receipts	0	0	347	703
Revenue Contributions	634	1,573	1,555	1,534
Capital Grants	454	5,105	1,787	364
Reserves	3,237	3,793	1,972	6,600
Borrowing	141	0	0	0
	4,466	10,471	5,660	9,201

\*For a scheme by scheme analysis please see **Table 3** over the page.

**Table 1 – 2016/17 scheme by scheme analysis of slippage**

	Qtr 1 Slippage	Qtr 2 Slippage	Qtr 3 Slippage	TOTAL Slippage
<b>ICT SCHEMES</b>				
- Case and Custody	0	(50)	0	(50)
- Mobility and Digital	0	(1,040)	0	(1,040)
- Red Sigma	0	(82)	(58)	(140)
- ICT Infrastructure Solution Replacements	0	(199)	0	(199)
- ICT Core Hardware Replacements	0	(360)	0	(360)
- ICT Radio Replacement/ESN	0	(37)	0	(37)
	<b>0</b>	<b>(1,768)</b>	<b>(58)</b>	<b>(1,826)</b>
<b>FLEET SCHEMES</b>				
- Vehicle Replacements - 16/17	0	17	0	17
- Fleet - Ballistically Protected Vehicle	0	(60)	0	(60)
	<b>0</b>	<b>(43)</b>	<b>0</b>	<b>(43)</b>
<b>ESTATES SCHEMES</b>				
- HQ demolition of the green	0	(97)	0	(97)
- Garage Provision	0	(500)	0	(500)
	<b>0</b>	<b>(597)</b>	<b>0</b>	<b>(597)</b>
<b>OTHER SCHEMES</b>				
- Leadership and Dev	0	(79)	0	(79)
	<b>0</b>	<b>(79)</b>	<b>0</b>	<b>(79)</b>
<b>Total Slippage</b>	<b>0</b>	<b>(2,487)</b>	<b>(58)</b>	<b>(2,545)</b>

**Table 2 – 2016/17 scheme by scheme analysis**

Capital Budget 2016/17	Original Approved Budget £000s	Impact of 2015/16 Outturn £000s	New Schemes Approved £000s	Budget Changes Approved £000s	Approved Adjusted Budget £000s	Actual Expenditure to Dec-16 £000s	Forecast Capital Outturn £000s	Forecast Variation £000s
<b>ICT Schemes</b>								
ICT End User Hardware Replacements	270	0	1	(75)	195	191	195	0
ICT Core Hardware Replacements	813	(41)	(54)	(39)	680	316	320	(360)
ICT Infrastructure Solution Replacement	1,049	394	(481)	(266)	695	83	307	(388)
ICT Core Infrastructure Replacement	675	0	0	0	675	0	199	(476)
ICT Radio Replacement/ESN	250	0	0	(203)	47	0	10	(37)
Mobile and Digital	1,383	607	54	(64)	1,980	740	940	(1,040)
<b>Total ICT Schemes</b>	<b>4,440</b>	<b>960</b>	<b>(480)</b>	<b>(647)</b>	<b>4,272</b>	<b>1,330</b>	<b>1,970</b>	<b>(2,301)</b>
<b>Fleet Schemes</b>								
	<b>799</b>	<b>21</b>	<b>0</b>	<b>21</b>	<b>841</b>	<b>43</b>	<b>798</b>	<b>(44)</b>
<b>Estates Schemes</b>								
South Estate - Kendal	100	41	0	0	141	135	141	0
South Estate - Barrow & Ulverston	0	9	0	0	9	(234)	9	0
HQ Electrical Infrastructure	446	16	0	0	462	431	462	0
North Resilience Flood Management	414	(24)	(17)	0	373	220	220	(153)
HQ Demolition of The Green	80	0	17	0	97	0	0	(97)
Workington Land Purchase	0	500	0	0	500	0	500	0
HQ Minor Works	50	0	0	(50)	0	0	0	0
Garage Provision	500	0	0	0	500	0	0	(500)
<b>Total Estates Schemes</b>	<b>1,591</b>	<b>542</b>	<b>0</b>	<b>(50)</b>	<b>2,083</b>	<b>552</b>	<b>1,332</b>	<b>(750)</b>
<b>Other Schemes</b>								
ANPR	0	0	0	8	8	8	8	0
ANPR Expansion	0	0	225	0	225	0	225	0
Leadership & Skills - Blended Learning	0	79	0	0	79	0	0	(79)
CCTV	24	15	0	0	39	9	39	0
Intranet	0	28	0	0	28	27	28	0
Digital Interview Suites	0	26	0	0	26	22	26	0
TOPCON positioning equipment	30	0	0	10	40	51	40	0
<b>Total Other Schemes</b>	<b>54</b>	<b>147</b>	<b>225</b>	<b>18</b>	<b>444</b>	<b>117</b>	<b>365</b>	<b>(79)</b>
<b>Total Capital Expenditure 2016/17</b>	<b>6,883</b>	<b>1,670</b>	<b>(255)</b>	<b>(658)</b>	<b>7,640</b>	<b>2,042</b>	<b>4,466</b>	<b>(3,174)</b>

**Table 3 – Four-year capital strategy on a scheme by scheme analysis**

Project Name	Projected Outturn 2016/17	Projected Outturn 2017/18	Projected Outturn 2018/19	Projected Outturn 2019/20	Projected Total Cost
<b>ICT SCHEMES</b>					
<b>Firm Schemes</b>					
- ICT End User Hardware Replacements	195	19	482	19	2,159
- ICT Infrastructure Solution Replacement	0	0	0	0	61
- ICT Core Hardware Replacements	320	0	0	0	3,289
- ICT Hardware Replacements - Radio / ESN	0	0	0	0	0
- Case and Custody	229	50	0	0	859
- Mobility and Digital - Devices and Apps	940	1,172	147	0	3,117
- Red Sigma	27	385	0	0	419
- Holmes V16	0	0	0	0	29
- WAN	0	0	0	0	0
<b>Delegated / Indicative Schemes</b>					
- ICT End User Hardware Replacements	0	76	106	66	248
- ICT Infrastructure Solution Replacement	50	1,723	111	52	1,936
- ICT Core Hardware Replacements	0	608	551	1,621	2,779
- ICT Core Infrastructure Replacement	199	0	0	0	199
- ICT Radio Replacement / ESN	10	2,547	0	0	2,557
<b>SUB TOTAL ICT SCHEMES</b>	<b>1,970</b>	<b>6,579</b>	<b>1,398</b>	<b>1,759</b>	<b>17,654</b>
<b>FLEET SCHEMES</b>					
<b>Firm Schemes</b>					
- Vehicle Replacements - 15/16 & 16/17	798	0	0	0	1,376
<b>Indicative Schemes</b>					
- Vehicle Replacements - Future Years	0	1,449	513	637	2,599
- Fleet - Ballistically Protected Vehicle	0	60	0	0	60
<b>SUB TOTAL FLEET SCHEMES</b>	<b>798</b>	<b>1,509</b>	<b>513</b>	<b>637</b>	<b>4,035</b>
<b>TOTAL CONSTABULARY PROGRAMME</b>	<b>2,768</b>	<b>8,087</b>	<b>1,911</b>	<b>2,396</b>	<b>21,689</b>
<b>ESTATES SCHEMES</b>					
<b>Firm Schemes</b>					
- South Estate - Kendal 09/10	141	0	0	0	3,610
- South Cumbria Estate - Barrow & Ulverston	9	0	0	0	9,104
- Estates - HQ Electrical Infrastructure	462	0	0	0	717
- Strategic Command Centre - Build	0	0	0	0	7
- Strategic Command Centre - Carpark	170	0	0	0	187
- Workington - Land Purchase	500	0	0	0	500
- HQ Minor Works	0	50	50	50	150
- UPS - HQ	0	0	0	100	100
<b>Indicative Schemes</b>					
- Estates - Demolition of the Green	0	97	0	0	97
- Eden NPT and Hostel	50	1,408	2,112	0	3,569
- Garage Provision	0	0	500	0	500
- West Resilience Flood Management	0	750	1,050	6,600	8,400
- Estates - Roof Repairs - Various	0	0	38	55	93
<b>SUB TOTAL ESTATES SCHEMES</b>	<b>1,332</b>	<b>2,305</b>	<b>3,749</b>	<b>6,805</b>	<b>27,033</b>
<b>OTHER SCHEMES</b>					
<b>Firm Schemes</b>					
- ANPR (Motorway Equipment Replacement)	8	0	0	0	105
- ANPR Expansion	225	0	0	0	225
- CCTV	39	0	0	0	1,121
- Intranet	28	0	0	0	55
- L&D - Blended Learning	0	79	0	0	79
- Digital interview Equipment	26	0	0	0	26
- Topcon GPS Positioning Equipment	40	0	0	0	40
<b>SUB TOTAL OTHER SCHEMES</b>	<b>365</b>	<b>79</b>	<b>0</b>	<b>0</b>	<b>1,651</b>
<b>GRAND TOTAL CAPITAL PROGRAMME</b>	<b>4,466</b>	<b>10,471</b>	<b>5,660</b>	<b>9,201</b>	<b>50,373</b>