



Request for a Police, Fire & Crime Commissioner Decision

SECTION 1

Please identify who is requesting the decision:			
OPFCC Decision	Y	Decision Number:	PF 005-26
CCFRA Decision	N	Decision Number:	CF xxxx/yyyy
Constabulary Decision	N	Decision Number:	CC xxxx/yyyy

(Please indicate whether this is a PART 1 or PART 2 decision (For Part 2 decisions, only the Section 1 is to be published))

PART 1 Decision:	X	PART 2 Decision:	
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DECISION TITLE: United on the Move – Partnership Programme Approval

Executive Summary: (no more than 100 words)

“United on the Move” is a joint initiative between the Office of the Police, Fire and Crime Commissioner (OPFCC) and Carlisle United Community Sports Trust. The programme will deliver mobile, community-based outreach targeting ASB hotspots, using refurbished minibuses (cans) to provide structured diversionary activities, early intervention, and whole family support.

The model combines policing visibility, trusted community engagement, and targeted support to reduce ASB and improve outcomes for young people and families
The programme represents a cost-effective prevention approach, reducing long-term demand for policing and wider public services.

The anticipated roll out of this programme is September 2026 for 3 years.

Recommendation:

The Commissioner is asked to:

- Approve funding and implementation of “United on the Move” as a key ASB prevention initiative.
- Endorse partnership delivery with CUFC Community Sports Trust (CUFC CST).
- Support the involvement of Neighbourhood Policing officers into programme delivery

Police, Fire & Crime Commissioner

I confirm that I have considered whether or not I have any personal or prejudicial in this matter and take the proposed decision in compliance with the Code of Conduct for Cumbria Police, Fire & Crime Commissioner. Any such interests are recorded below.

I hereby:

approve

~~do not approve~~

the recommendations as set out above.

Delete as appropriate:

Police, Fire & Crime Commissioner / ~~Chief Executive~~ (delete as appropriate)

Signature:



Date: 09/07/2026

For OPFCC Office Use only:

Date of publication of decision:

09/07/2026

Each section below must be completed prior to submission to the Commissioner for decision.

ORIGINATING OFFICER DECLARATION:

I confirm that this report has been considered by the Chief Officer Group / OPFCC Executive Team / CCFRA Executive Team and that relevant financial, legal and equalities advice has been taken into account in the preparation of this report.

Signed:

C J Laverack



Date: 15/06/2026

CHIEF OFFICER APPROVAL (where applicable)

~~Chief Constable / Chief Fire Officer (delete as appropriate)~~

I have been consulted about the proposal and confirm that I am satisfied that this is an appropriate request to be submitted to the Police, Fire and Crime Commissioner.

Signature:

Date:

OPFCC CHIEF OFFICER APPROVAL

Chief Executive (Monitoring Officer) / Chief Finance Officer (Deputy Chief Executive)
(delete as appropriate)

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Police, Fire and Crime Commissioner / Chief Executive (delete as appropriate).

Signature:



Date: 09/07/2026

Media Strategy

The decision taken by the Police, Fire & Crime Commissioner may require a press announcement or media strategy.

Will a press release be required following the decision being considered?

YES

If yes, has a media strategy been formulated?

NO

Is the media strategy attached? The strategy will be considered jointly with CUFC

NO

What is the proposed date of the press release:

September '26

Public Access to Information

Information in this form is subject to the Freedom of Information Act 2000 (FOIA) and other legislation. Part 1 of this form will be made available on the PFCC website within 5 working days of approval. Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead in the Part 2 section of the form. Deferment is only applicable where release before that date would not compromise the implementation of the decision being approved.

Is the publication of this form to be deferred?

NO

Until what date (if known):

If yes, for what reason:

If this is a **Part 2 Decision**, has the Part 2 element of this form been completed

NO

SECTION 2 BELOW IS ONLY TO BE PUBLISHED IF THE DECISION IS PART 1

SECTION 2

PLEASE COMPLETE ALL SECTIONS BELOW WITH FACTS AND ADVICE FOR THE PFCC

1. Introduction & Background

Anti-social behaviour remains a key concern across our communities, particularly in identified hotspots areas. Traditional enforcement approaches alone are insufficient to address the underlying causes.

This proposal aligns with the Commissioner's statutory responsibilities by:

- Delivering early intervention and prevention
- Supporting community safety and confidence
- Strengthening partnership working

The programme brings together:

- PFCC leadership and commissioning
- Neighbourhood Policing Teams (local intelligence and presence)
- CUFC CST (trusted outreach delivery and engagement)

Programme Overview

"United on the Move" delivers mobile outreach through refurbished minibuses, enabling services to reach communities directly.

Key delivery elements include:

1. Community-Based Outreach

- Gaming and digital engagement
- Mobile football provision (3v3 pitch)
- Pop-up safe spaces
- Wellbeing and early help support

NPT officers attend sessions to:

- Increase positive visibility
- Build trust with communities

- Gather community intelligence

2. Whole-Family Intervention

The programme supports both individuals and families, addressing:

- Mental health and wellbeing
- Education and aspirations
- Employment and skills
- Housing and stability
- Family relationships

3. Positive Diversion

Structured activities include:

- Sports and football-based engagement
- Gaming and digital activities
- Informal mentoring and support

These offer constructive alternatives to ASB and improve life chances.

4. Unique Added Value – CUFC

Carlisle United provides:

- Match tickets and experiences
- Player engagement opportunities
- Strong role modelling and influence

These incentives help sustain engagement and promote behaviour change.

5. Innovation and Skills Development

Potential to align to the PFCC's seized vehicle initiative:

- *College students support vehicle refurbishment*
- *Provides vocational skills and training pathways*
- *Promotes cost efficiency and asset reuse*

Expected Outcomes

Short-Term

- Increased engagement with at-risk individuals and families
- Improved relationships between communities and police

Medium-Term

- Reduction in ASB in targeted hotspots
- Improved wellbeing, education, and stability

Long-Term

- Reduced demand for policing and partner services
- Stronger, safer, and more resilient communities

2. Issues for Consideration

The Commissioner is asked to consider whether investment in a partnership-led preventative model represents best value and supports long-term demand reduction.

Sustainability and evaluation of outcomes should also be considered.

3. Implications

(List and include views of all those consulted, whether they agree or disagree and why. Must be completed prior to submission).

3.1 Financial

Year 1 Costs

- Capital Costs: £20,009
- Staffing Costs: £25,172
- Running Costs: £3,456

Total Year 1 Cost: £48,637

Future Years

- Year 2: £29,628
- Year 3: £30,628

Total investment request £108,893.00

The costs are reduced after the initial capital investment, focusing on delivery and maintenance.

The benefits and value for money are that the preventative approach reduces long-term enforcement costs while collaboration with CUFC maximises existing assets and partnership delivery.

“United on the Move” enhances the visibility and legitimacy of neighbourhood policing & seeks to include the NPTs at every available opportunity while leveraging the CUFC brand to engage with hard-to-reach groups.

3.2 Legal

The proposal will be delivered under the Police Reform and Social Responsibility Act 2011. Data sharing will comply with UK GDPR and Data Protection Act 2018. Safeguarding requirements will apply.

3.3 Risk

Risks include engagement challenges and delivery capacity. These will be mitigated through strong partnership working and structured delivery planning.

Risk	Mitigation
Limited engagement from target groups	Use CUFC branding & incentives
Capacity constraints within NPTs	Structured scheduling & targeted deployment
Vehicle delivery & sustainability	Planned maintenance & potential for student involvement
Partnership co-ordination challenges	Clear governance & roles

3.4 HR / Equality

Positive impact on vulnerable groups & compliant with Equality Act 2010.

“United on the Move” targets vulnerable and at-risk communities, ensuring inclusive access to:

- Youth engagement
- Family support
- Community safety services

3.5 I.T.

Minimal impact, data sharing agreements required.

3.6 Procurement

To comply with UK Grant Compliance Rules, likely via grant agreement with defined outputs and monitoring.

3.7 Other (e.g. Victims, 3rd parties etc)

Positive impact on communities and partnership working.

Backgrounds / supporting papers

(List any relevant business case, EIA, PID, Media Strategy and append to this form; list persons consulted during the preparation of the report)

Add link to Police, Fire and Crime Plan, CRMP, Commissioning Strategy, etc

The Decision Paper supports the Police, Fire and Crime Plan priorities:

Reducing ASB,

Protecting vulnerable people,

Early intervention,

Building confidence in policing, and

Partnership working.

Supporting documents: United on the Move Brief; Financial Proposal.